# Technology Company Enterprise Value Technology Companies - Part IV 

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In this white paper we will employ the equations from the previous white papers on technology companies (Modeling Technology Product Revenue, Capitalizing Research And Development Expenditures, and Technology Company ROI And NPV) to calculate technology company enterprise value. To that end we will work through the following hypothetical problem...

## Our Hypothetical Problem

The table below presents our hypothetical company's balance sheet and income statement at and for the twelve months ended December 31, 2023 (Dollars are in thousands)...

| Balance Sheet Description | Balance | Income Statement Description | Balance | Rates and Ratios Description | Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and securities | 37,500 | Operating revenue | 1,000,000 | Capital assets (\$) | 800,000 |
| Working capital | 200,000 | Operating expense | -550,000 | Annualized revenue (\$) | 1,000,000 |
| Fixed assets (net) | 500,000 | R\&D expense | -180,000 | Net operating income (\$) | 450,000 |
| Intangible assets | 150,000 | Non-operating income | 5,000 | Ratio cap assets to revenue | 0.8000 |
| Other assets | 100,000 | Interest expense | -15,000 | Pre-tax revenue margin | 0.4500 |
| Total assets | 987,500 | Pre-tax income | 260,000 | $\mathrm{R} \& \mathrm{D}$ expense to revenue | 0.1800 |
| NIB liabilities | 112,500 | Income tax expense | -45,500 | Income tax rate | 0.1750 |
| IB debt | 200,000 | Net income | 214,500 |  |  |
| Equity capital | 675,000 |  |  |  |  |
| Total financing | 987,500 |  |  |  |  |

Assume that weighted-average revenue life is 3 years, the after-tax cost of capital is $12.50 \%$, and the secular go-forward revenue growth rate is $5.00 \%$.

## Questions:

Question 1: What is enterprise value via a ROI-based valuation model?
Question 2: What is enterprise value via a NPV-based valuation model?
Question 3: What is the major potential weakness of this analysis?
Notes: Capital assets are defined as total assets minus cash and securities, intangible assets and non-operating assets. Pre-tax net operating income excludes research and development expenditures and non-operating items. Revene margin is defined as the ratio of operating revenue minus operating expense to operating revenue.

## Product Revenue

We will define operating revenue to be GAAP revenue minus non-operating items (interest income, investment gain/(loss), etc.). We will define the variable $R_{s}^{s}$ to be annualized operating revenue at time $s$ on a product brought to market at time $s$. The equation for product annualized revenue is... [1]

$$
\begin{equation*}
R_{s}^{s}=\text { Periodic operating revenue } \times \Delta^{-1} \ldots \text { where } \ldots \Delta=\text { Period length in years } \tag{1}
\end{equation*}
$$

We will define the variable $L_{s}^{s}$ to be lifetime revenue at time $s$ on a product brought to market at time $s$, the variable $\lambda$ to be the rate to technological obsolesence, and the variable $\beta$ to be the product's weighted-average revenue life
in years. Using Equation (1) above, the equation for product lifetime revenue at time $s$ is... [1]

$$
\begin{equation*}
L_{s}^{s}=R_{s}^{s} \lambda^{-1} \ldots \text { where... } \lambda=\frac{1}{\beta} \tag{2}
\end{equation*}
$$

Using Equations (1) and (2) above, the equations for product annualized and lifetime revenue at time $t$ on a product brought to market at time $s$ are... [1]

$$
\begin{equation*}
R_{t}^{s}=R_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \ldots \text { such that... } L_{t}^{s}=R_{t}^{s} \lambda^{-1}=L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \tag{3}
\end{equation*}
$$

Note that the equation for the derivatives of Equation (3) above with respect to time $t$ are... [1]

$$
\begin{equation*}
\frac{\delta}{\delta t} R_{t}^{s}=-\lambda R_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \ldots \text { and } \ldots \frac{\delta}{\delta t} L_{t}^{s}=-\lambda L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \tag{4}
\end{equation*}
$$

We will define the variable $R_{m, n}^{s}$ to be cumulative revenue recognized over the time interval $[m, n]$ on a product brought to market at time $s$. Using Equation (4) above, the equation for cumulative revenue is... [1]

$$
\begin{equation*}
R_{m, n}^{s}=\int_{m}^{n} \frac{\delta}{\delta t} L_{t}^{s} \delta t=R_{s}^{s}(\operatorname{Exp}\{-\lambda(m-s)\}-\operatorname{Exp}\{-\lambda(n-s)\}) \lambda^{-1} \tag{5}
\end{equation*}
$$

Using Equation (2) above, we can rewrite Equation (5) above as...

$$
\begin{equation*}
R_{m, n}^{s}=L_{s}^{s}(\operatorname{Exp}\{-\lambda(m-s)\}-\operatorname{Exp}\{-\lambda(n-s)\}) \tag{6}
\end{equation*}
$$

## Product On-Balance Sheet Investment

We will define capital assets to be total GAAP assets minus cash, marketable securities, intangible assets, and non-operating assets, and the variable $\phi$ to be the ratio of capital assets to annualized revenue. The equation for the variable $\phi$ is... [3]

$$
\begin{equation*}
\phi=\frac{\text { Capital assets }}{\text { Annualized revenue }} \ldots \text { where } \ldots \text { Annualized revenue }=\text { Periodic revenue } \times \Delta^{-1} \tag{7}
\end{equation*}
$$

We will define the variable $A_{t}^{s}$ to be capital assets at time $t$ on a product brought to market at time $s$. Using Equations (2), (3) and (7) above, the equation for capital assets is... [3]

$$
\begin{equation*}
A_{t}^{s}=\phi R_{t}^{s}=\phi \lambda L_{t}^{s}=\phi \lambda L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \tag{8}
\end{equation*}
$$

As product revenue decreases over time, capital assets also decrease, which is a source of cash flow. Using Equations (4) and (8) above, the equation for the change in capital assets over time is... [3]

$$
\begin{equation*}
\frac{\delta}{\delta t} A_{t}^{s}=\phi \frac{\delta}{\delta t} R_{t}^{s}=-\lambda \phi \lambda L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \ldots \text { such that... } \delta A_{t}^{s}=-\lambda \phi \lambda L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \delta t \tag{9}
\end{equation*}
$$

We will define the variable $A_{m, n}^{s}$ to be cumulative return of capital investment over the time interval $[m, n]$ on a product brought to market at time $s$. Using Equation (9) above, the equation for the return of capital investment over the time interval $[m, n]$ is... [3]

$$
\begin{equation*}
A_{m, n}^{s}=-\int_{m}^{n} \frac{\delta}{\delta t} A_{t}^{s} \delta t=\phi R_{s}^{s}(\operatorname{Exp}\{-\lambda(m-s)\}-\operatorname{Exp}\{-\lambda(n-s)\}) \tag{10}
\end{equation*}
$$

Using Equation (2) above, we can rewrite Equation (10) above as...

$$
\begin{equation*}
A_{m, n}^{s}=\phi \lambda L_{s}^{s}(\operatorname{Exp}\{-\lambda(n-s)\}-\operatorname{Exp}\{-\lambda(m-s)\}) \tag{11}
\end{equation*}
$$

## Product Off-Balance Sheet Investment

We will define the variable $\omega$ to be the dollar investment in pre-tax research and development today to product one dollar of revenue in the future. The equation for the variable $\omega$ is... [2]

$$
\begin{equation*}
\omega=\frac{\text { Periodic research and development expense }}{\text { Periodic revenue }} \tag{12}
\end{equation*}
$$

We will define the variable $D_{t}^{s}$ to be capitalized after-tax research and development expenditures at time $t$ on a product brought to market at time $s$, and the variable $\alpha$ to be the income tax rate. Using Equations (2), (3) and (12) above, the equation for capitalized research and development is... [2]

$$
\begin{equation*}
D_{t}^{s}=\omega(1-\alpha) L_{t}^{s}=\omega(1-\alpha) L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \tag{13}
\end{equation*}
$$

As product revenue decreases over time, capitalized research and development also decreases via amortization expense, which is a non-cash item. Using Equations (4) and (13) above, the equation for the change in capitalized research and develpment over time is... [2]

$$
\begin{equation*}
\frac{\delta}{\delta t} D_{t}^{s}=\omega(1-\alpha) \frac{\delta}{\delta t} L_{t}^{s}=-\lambda \omega(1-\alpha) L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \ldots \text { such that... } \delta D_{t}^{s}=-\lambda \omega(1-\alpha) L_{s}^{s} \operatorname{Exp}\{-\lambda(t-s)\} \delta t \tag{14}
\end{equation*}
$$

We will define the variable $D_{m, n}^{s}$ to be the cumulative change in off-balance sheet investment (i.e. amortization of after-tax capitalized $\mathrm{R} \& \mathrm{D}$ ) over the time interval $[m, n]$ on a product brought to market at time $s$. Using Equation (14) above, the equation for the cumulative change in off-balance sheet investment, which in this case is a non-cash expense, over the time interval $[m, n]$ is... [2]

$$
\begin{equation*}
D_{m, n}^{s}=-\int_{m}^{n} \frac{\delta}{\delta t} D_{t}^{s} \delta t=\omega(1-\alpha) R_{s}^{s}(\operatorname{Exp}\{-\lambda(m-s)\}-\operatorname{Exp}\{-\lambda(n-s)\}) \lambda^{-1} \tag{15}
\end{equation*}
$$

Using Equation (2) above, we can rewrite Equation (15) above as...

$$
\begin{equation*}
D_{m, n}^{s}=\omega(1-\alpha) L_{s}^{s}(\operatorname{Exp}\{-\lambda(m-s)\}-\operatorname{Exp}\{-\lambda(n-s)\}) \tag{16}
\end{equation*}
$$

## Product Net Income, Cash Flow, NPV and ROI

We will define the variable $M_{t}^{s}$ to be annualized after-tax operating revenue margin at time $t$ on a product brought to market at time $s$, and the variable $\theta$ to be revenue margin, which is defined as the ratio of operating revenue minus operating expense to operating revenue. Using Equations (1) and (2) above, the equation for annualized after-tax revenue margin is... [3]

$$
\begin{equation*}
M_{t}^{s}=\theta(1-\alpha) R_{t}^{s}=\lambda \theta(1-\alpha) L_{t}^{s} \tag{17}
\end{equation*}
$$

We will define the variable $N_{m, n}^{s}$ to be cumulative net income over the time interval $[m, n]$ on a product brought to market at time $s$. Net income is defined as after-tax revenue margin minus amortization of capitalized after-tax research and development expenditures. Using Equations (14) and (17) above, the equation for cumulative net income is... [3]

$$
\begin{equation*}
N_{m, n}^{s}=\int_{m}^{n} M_{t}^{s} \delta t-\int_{m}^{n} \delta D_{t}^{s}=(\omega-\theta)(1-\alpha) \lambda^{-1} R_{s}^{s}(\operatorname{Exp}\{-\lambda(n-s)\}-\operatorname{Exp}\{-\lambda(m-s)\}) \tag{18}
\end{equation*}
$$

Using Equation (2) above, we can rewrite Equation (18) above as...

$$
\begin{equation*}
N_{m, n}^{s}=(\omega-\theta)(1-\alpha) L_{s}^{s}(\operatorname{Exp}\{-\lambda(n-s)\}-\operatorname{Exp}\{-\lambda(m-s)\}) \tag{19}
\end{equation*}
$$

We will define the variable $C_{m, n}^{s}$ to be cumulative after-tax cash flow over the time interval $[m, n]$ on a product brought to market at time $s$. Using Equations (8) and (17) above, the equation for cash flow is... [3]

$$
\begin{equation*}
C_{m, n}^{s}=\int_{m}^{n} M_{t}^{s} \delta t-\int_{m}^{n} \delta A_{t}^{s}=\left(\theta(1-\alpha) \lambda^{-1}+\phi\right) R_{s}^{s}(\operatorname{Exp}\{-\lambda(m-s)\}-\operatorname{Exp}\{-\lambda(n-s)\}) \tag{20}
\end{equation*}
$$

Using Equation (2) above, we can rewrite Equation (20) above as...

$$
\begin{equation*}
C_{m, n}^{s}=(\theta(1-\alpha)+\phi \lambda) L_{s}^{s}(\operatorname{Exp}\{-\lambda(m-s)\}-\operatorname{Exp}\{-\lambda(n-s)\}) \tag{21}
\end{equation*}
$$

We will define the function $N P V(s)$ to be product net present value at time $s$ of product net cash flow over the time interval $[s, \infty]$ on a product brought to market at time $s$, and the variable $\kappa$ to be the risk-adjusted discount rate. Using Equations (8), (13) and (20) above, the equation for product net present value is... [3]

$$
\begin{equation*}
N P V(s)=(\theta(1-\alpha)+\lambda \phi) R_{s}^{s} \int_{s}^{\infty} \operatorname{Exp}\{-(\lambda+\kappa)(t-s)\} \delta t-\left(A_{s}^{s}+D_{s}^{s}\right) \tag{22}
\end{equation*}
$$

The solution to Equation (22) above is... [3]

$$
\begin{equation*}
N P V(s)=\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)-(\lambda \phi+\omega(1-\alpha))\right) L_{s}^{s} \tag{23}
\end{equation*}
$$

We will define the function $R O I$ to be product after-tax, continuous-time return on investment. The equation for $R O I$ is... [3]

$$
\begin{equation*}
R O I=(\theta(1-\alpha)+\phi \lambda) /\left(\phi+\omega(1-\alpha) \lambda^{-1}\right)-\lambda \tag{24}
\end{equation*}
$$

## Company Revenue

We will define the variable $R_{t}$ to be company annualized revenue at time $t$ and the variable $\mu$ to be the continuoustime revenue growth rate. The equation for company annualized revenue at time $t$ is...

$$
\begin{equation*}
R_{t}=R_{0} \operatorname{Exp}\{\mu t\} \ldots \text { such that... } \delta R_{t}=\mu R_{0} \operatorname{Exp}\{\mu t\} \delta t \tag{25}
\end{equation*}
$$

We will define the variable $L_{t}$ to be company lifetime revenue at time $t$. Using Equations (2) and (25) above, the equation for company lifetime revenue at time $t$ is...

$$
\begin{equation*}
L_{t}=R_{0} \operatorname{Exp}\{\mu t\} \lambda^{-1} \ldots \text { such that } \ldots \delta L_{t}=\mu R_{0} \operatorname{Exp}\{\mu t\} \lambda^{-1} \delta t \tag{26}
\end{equation*}
$$

We will define the variable $X_{t}$ to be lifetime revenue on new products brought to market at time $t$. Using Equation (26) above, the equation for the change in company lifetime revenue over the time interval $[t, t+\delta t]$ is...

$$
\begin{equation*}
\delta L_{t}=X_{t} \delta t-R_{t} \delta t \tag{27}
\end{equation*}
$$

If we equate change in lifetime revenue Equations (26) and (27) above, then using Appendix Equation (49) below, the equation for lifetime revenue on new products brought to market at time $t$ is...

$$
\begin{equation*}
X_{t}=R_{0} \operatorname{Exp}\{\mu t\}\left(1+\mu \lambda^{-1}\right) \tag{28}
\end{equation*}
$$

Using Equations (25) and (28) above, we can rewrite Equation (27) above as...

$$
\begin{equation*}
\delta L_{t}=R_{0} \operatorname{Exp}\{\mu t\}\left(1+\mu \lambda^{-1}\right)-\mu R_{0} \operatorname{Exp}\{\mu t\} \delta t \tag{29}
\end{equation*}
$$

## Company Investment

We will define the variable $I_{t}$ to be total on-balance sheet and off-balance sheet investment at time $t$. Using Equations (8), (13), (25) and (26) above, the equation for company total investment at time $t$ is...

$$
\begin{equation*}
I_{t}=\phi R_{t}+\omega(1-\alpha) R_{t} \lambda^{-1}=L_{t}(\lambda \phi+\omega(1-\alpha)) \tag{30}
\end{equation*}
$$

Using Equations (26) and (30) above, the equation for the change in company investment over the time interval $[t, t+\delta t]$ is...

$$
\begin{equation*}
\delta I_{t}=\frac{\delta}{\delta t} L_{t}(\lambda \phi+\omega(1-\alpha)) \delta t=\mu R_{0} \operatorname{Exp}\{\mu t\}(\lambda \phi+\omega(1-\alpha)) \lambda^{-1} \delta t \tag{31}
\end{equation*}
$$

We will define the variable $Y_{t}$ to be the investment required to bring new products to market at time $t$. Using Equation (31) above, the equation for the change in company investment over the time interval $[t, t+\delta t]$ is...

$$
\begin{equation*}
\delta I_{t}=Y_{t} \delta t-\phi R_{t} \delta t \tag{32}
\end{equation*}
$$

If we equate change in investment Equations (31) and (32) above, then using Appendix Equation (50) below, the equation for investment on new products brought to market at time $t$ is...

$$
\begin{equation*}
Y_{t}=R_{0} \operatorname{Exp}\{\mu t\}\left[\mu \lambda^{-1}(\lambda \phi+\omega(1-\alpha))+\phi\right] \tag{33}
\end{equation*}
$$

Using Equations (25) and (33) above, we can rewrite Equation (32) above as...

$$
\begin{equation*}
\delta I_{t}=R_{0} \operatorname{Exp}\{\mu t\}\left[\mu \lambda^{-1}(\lambda \phi+\omega(1-\alpha))+\phi\right]-\phi R_{0} \operatorname{Exp}\{\mu t\} \tag{34}
\end{equation*}
$$

## ROI Valuation Model

We will define the variable $\Gamma$ to be the ratio of total investment to annualized revenue. Using Equation (??) above, the equation for this ratio is...

$$
\begin{equation*}
\Gamma=I_{t} / R_{t}=\phi R_{t}+\omega(1-\alpha) R_{t} \lambda^{-1} / R_{t}=\phi+\omega(1-\alpha) \lambda^{-1} \tag{35}
\end{equation*}
$$

We will define the variable $V_{0}$ to be company enterprise value at time zero. If we recast the dividend discount model as a return model then we get the following valuation equation... [4]

$$
\begin{equation*}
V_{0}=\Gamma R_{0} \frac{\pi-\mu}{\kappa-\mu} \tag{36}
\end{equation*}
$$

Our ROI valuation model parameters are...

| Symbol | Description | Notes |
| :---: | :--- | :--- |
| $R_{0}$ | Annualized revenue at time zero | Annualized company operating revenue |
| $\pi$ | Continuous-time return on investment | After-tax ROI |
| $\mu$ | Continous-time investment growth rate | Assume that investment grows at same rate as revenue |
| $\kappa$ | Continous-time cost of capital | Discount rate applied to after-tax cash flow |
| $\Gamma$ | Ratio of investment to annualized revenue | Equation (35) above |

## NPV Valuation Model

We will define the variable $V(1)$ to be the net present value of lifetime revenue at time zero. Using Equations (23) and (26) above, the equation for the npv of lifetime revenue at time zero is...

$$
\begin{equation*}
V(1)=\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)\right) L_{0} \tag{37}
\end{equation*}
$$

Note that in Equation (37) above we eliminated the investment portion of the npv equation because that investment has already been made as of time zero (on-balance sheet and off-balance sheet investment).

We will define the variable $V(2)$ to be the net present value of lifetime revenue applicable to new products brought to market over the time interval $[0, \infty]$. Using Equations (23) and (28) above, the equation for the npv of future lifetime revenue is...

$$
\begin{equation*}
V(2)=\int_{0}^{\infty}\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)-(\lambda \phi+\omega(1-\alpha))\right) X_{t} \operatorname{Exp}\{-\kappa t\} \delta t \tag{38}
\end{equation*}
$$

Using Appendix Equation (52) below, the solution to Equation (38) above is...

$$
\begin{equation*}
V(2)=R_{0}\left(1+\mu \lambda^{-1}\right)\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)-(\lambda \phi+\omega(1-\alpha))\right)(\kappa-\mu)^{-1} \tag{39}
\end{equation*}
$$

Using Equations (37) and (39) above, the equation for enterprise value at time zero is...

$$
\begin{equation*}
V_{0}=V(1)+V(2) \tag{40}
\end{equation*}
$$

## Answers To Our Hypothetical Problem

Our model parameters are...

| Symbol | Description | Value | Notes |
| :---: | :--- | ---: | :--- |
| $R_{0}$ | Annualized revenue at time zero | $1,000,000$ | See [Rates and Ratios] above |
| $\alpha$ | Income tax rate | 0.1750 | See [Rates and Ratios] above |
| $\beta$ | Weighted-average product revenue life in years | 3.0000 | Base assumption |
| $\kappa$ | Continuous-time cost of capital | 0.1178 | $\ln (1+0.1250)$ |
| $\lambda$ | Rate of technological obsolsence | 0.3333 | Equation $(2)$ above |
| $\mu$ | Continous-time revenue growth rate | 0.0488 | $\ln (1+0.0500)$ |
| $\omega$ | R\&D expense to revenue | 0.1800 | See [Rates and Ratios] above |
| $\phi$ | Ratio of on-balance sheet assets to revenue | 0.8000 | See [Rates and Ratios] above |
| $\theta$ | Revenue margin | 0.4500 | See [Rates and Ratios] above |

Using Equation (24) above and the model parameters in the table above, the equation for product ROI is...

$$
\begin{equation*}
\pi=(0.4500 \times(1-0.1750)+0.8000 \times 0.3333) /\left(0.8000+0.1800 \times(1-0.1750) \times 0.3333^{-1}\right)-0.3333=0.1788 \tag{41}
\end{equation*}
$$

Using Equation (??) and the model parameters in the table above, the equation for lifetime revenue at time zero is...

$$
\begin{equation*}
L_{0}=1,000,000 \times 0.3333^{-1}=3,000,000 \tag{42}
\end{equation*}
$$

Using Equation (35) and the model parameters in the table above, the equation for the ratio of total investment to annualized revenue is...

$$
\begin{equation*}
\Gamma=0.8000+0.1800 \times(1-0.1750) \times 0.3333^{-1}=1.2455 \tag{43}
\end{equation*}
$$

Question 1: What is enterprise value via a ROI-based valuation model?
Using Equation (36), (41) and (43) above and the model parameters in the table above, the answer to the question is...

$$
\begin{equation*}
V_{0}=1.2455 \times 1,000,000 \times \frac{0.1788-0.0488}{0.1178-0.0488}=2,346,600 \tag{44}
\end{equation*}
$$

Question 2: What is enterprise value via a NPV-based valuation model?
Using Equations (37) and (42) above and the model parameters in the table above, the equation for the npv of lifetime revenue at time zero is...

$$
\begin{align*}
V(1) & =\left(0.3333 \times(0.3333+0.1178)^{-1} \times(0.4500 \times(1-0.1750)+0.8000 \times 0.3333)\right) \times 3,000,000 \\
& =1,414,085 \tag{45}
\end{align*}
$$

Using Equation (39) and the model parameters in the table above, the equation for the npv of future lifetime revenue is...

$$
\begin{align*}
V(2) & =1,000,000 \times\left(1+0.0488 \times 0.3333^{-1}\right) \times\left(0.3333 \times(0.3333+0.1178)^{-1} \times(0.4500 \times(1-0.1750)\right. \\
& +0.8000 \times 0.3333)-(0.3333 \times 0.8000+0.1800 \times(1-0.1750))) \times(0.1178-0.0488)^{-1} \\
& =933,721 \tag{46}
\end{align*}
$$

Using Equations (40), (45) and (46) above, the answer to the question is...

$$
\begin{equation*}
V_{0}=1,414,085+933,721=2,346,600 \tag{47}
\end{equation*}
$$

Question 3: What is the major potential weakness of this analysis?
In the long-term, economic profits (excess of return on investment over the cost of capital) go to zero. The above analysis assumes that a return on investment of 0.1788 , which is significantly greater than the cost of capital of 0.1178 , can be maintained forever, which in a competitive market is impossible.

## Appendix

A. The solution to the following integral is...

$$
\begin{equation*}
\int_{0}^{\infty} \operatorname{Exp}\{(\mu-\kappa) t\} \delta t=\frac{1}{\mu-\kappa}\left(\operatorname{Exp}\{(\mu-\kappa) \times \infty\}-\operatorname{Exp}\{(\mu-\kappa) \times 0\}=(\kappa-\mu)^{-1}\right. \tag{48}
\end{equation*}
$$

B. Using Equations (26) and (27) above, the solution to the following equation is...

$$
\begin{align*}
\delta L_{t} & =X_{t} \delta t-R_{t} \delta t \\
\mu R_{0} \operatorname{Exp}\{\mu t\} \lambda^{-1} \delta t & =X_{t} \delta t-R_{0} \operatorname{Exp}\{\mu t\} \delta t \\
\mu R_{0} \operatorname{Exp}\{\mu t\} \lambda^{-1}+R_{0} \operatorname{Exp}\{\mu t\} & =X_{t} \\
R_{0} \operatorname{Exp}\{\mu t\}\left(1+\mu \lambda^{-1}\right) & =X_{t} \tag{49}
\end{align*}
$$

C. Using Equations (31) and (32) above, the solution to the following equation is...

$$
\begin{align*}
\delta I_{t} & =Y_{t} \delta t-\phi R_{t} \delta t \\
\mu R_{0} \operatorname{Exp}\{\mu t\}(\lambda \phi+\omega(1-\alpha)) \lambda^{-1} \delta t & =Y_{t} \delta t-\phi R_{0} \operatorname{Exp}\{\mu t\} \delta t \\
\mu R_{0} \operatorname{Exp}\{\mu t\}(\lambda \phi+\omega(1-\alpha)) \lambda^{-1}+\phi R_{0} \operatorname{Exp}\{\mu t\} & =Y_{t} \\
R_{0} \operatorname{Exp}\{\mu t\}\left[\mu \lambda^{-1}(\lambda \phi+\omega(1-\alpha))+\phi\right] & =Y_{t} \tag{50}
\end{align*}
$$

D. The solution to the following integral is...

$$
\begin{align*}
I & =\int_{0}^{\infty}\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)-(\lambda \phi+\omega(1-\alpha))\right) X_{t} \operatorname{Exp}\{-\kappa t\} \delta t \\
& =\int_{0}^{\infty}\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)-(\lambda \phi+\omega(1-\alpha))\right) R_{0} \operatorname{Exp}\{\mu t\}\left(1+\mu \lambda^{-1}\right) \operatorname{Exp}\{-\kappa t\} \delta t \\
& =R_{0}\left(1+\mu \lambda^{-1}\right)\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)-(\lambda \phi+\omega(1-\alpha))\right) \int_{0}^{\infty} \operatorname{Exp}\{(\mu-\kappa) t\} \delta t \tag{51}
\end{align*}
$$

Using Equation (48) above, the solution to Equation (51) above is...

$$
\begin{equation*}
I=R_{0}\left(1+\mu \lambda^{-1}\right)\left(\lambda(\lambda+\kappa)^{-1}(\theta(1-\alpha)+\phi \lambda)-(\lambda \phi+\omega(1-\alpha))\right)(\kappa-\mu)^{-1} \tag{52}
\end{equation*}
$$

## References

[1] Gary Schurman, Modeling Technology Product Revenue, December, 2019.
[2] Gary Schurman, Capitalizing Research And Development Expenditures, December, 2019.
[3] Gary Schurman, Technology Company ROI And NPV, December, 2019.
[4] Gary Schurman, Recasting The Dividend Discount Model As A Return Model, May, 2019.

